



**Board of Education  
Saskatoon School Division No. 13  
Meeting of the  
Saskatoon Board of Education**

**TUESDAY, JANUARY 17, 2012  
Board Room  
310 – 21<sup>st</sup> Street East  
7:00 p.m.**

Please Note: All public Board meetings are audio recorded

## **AGENDA**

1. **Roll Call**
2. **Playing of O Canada**
3. **Adoption of Agenda**
4. **Comments/Concerns/Questions from the Public**  
(Maximum 5 minutes per speaker; 20 minutes total; comments must be related to specific agenda items)
5. **Approval of Minutes of Last Meeting**  
December 13, 2011 (unapproved)
6. **Delegations**
7. **External Reports/Presentations**
  - a. Celebrating Excellence, Award of Excellence
  - b. Celebrating Excellence, 2010-2011 Proficiency Award Winners
8. **Business Arising from the Minutes**
9. **Unfinished Business**
  - a. Items Arising from the Committee of the Whole

10. **Correspondence**  
(a-e) Individual Items
11. **Reports of Committees and Trustees**
12. **New Business**  
**Decision**
  - a. Appointment of Director of Education
  - b. Audited Financial Statements
  - c. Additional Teachers due to Enrolment Growth
  - d. Newcomer Student Centre
13. **Reports from Administrative Staff**
  - a. Literacy for Life Update
  - b. School Community Councils Update
  - c. Financial Results for the Period September 1, 2011 to November 30, 2011
14. **Notices of Motion**
15. **Questions by Trustees**
16. **Questions from the Public**

**NEXT REGULAR MEETING:**  
**At the call of the Chair or**  
**Tuesday, February 7, 2012**  
**7:00 p.m.**

# UNAPPROVED

MINUTES OF A MEETING:

of the Board of Education of the Saskatoon School Division No. 13 of Saskatchewan, held on Tuesday, December 13, 2011 at 3:00 p.m.

December 13,  
2011

MEMBERS PRESENT:

Ms. Donna Banks, Mr. Robin Bellamy, Mr. Dan Danielson,  
Ms. Holly Kelleher, Mr. Vernon Linklater, Ms. Colleen MacPherson,  
Mr. Ray Morrison, Ms. Anna Ringstrom, Mr. Darrell Utley, Mr. Kevin Waugh

Following discussions in Committee of the Whole, Ms. MacPherson moved that the Board rise and report.

CARRIED (10)

The meeting adjourned at 6:15 p.m.

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Secretary of the School Division

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Board Chair

# UNAPPROVED

MINUTES OF A MEETING:	of the Board of Education of the Saskatoon School Division No. 13 of Saskatchewan, held on Tuesday, December 13, 2011 at 7:00 p.m.	December 13, 2011
MEMBERS PRESENT:	Mr. Ray Morrison (Board Chair), Ms. Donna Banks, Mr. Robin Bellamy, Mr. Dan Danielson, Ms. Holly Kelleher, Mr. Vernon Linklater, Ms. Colleen MacPherson, Ms. Anna Ringstrom, Mr. Darrell Utley, Mr. Kevin Waugh	
	<p><u>Agenda:</u> Mr. Bellamy moved approval of the agenda.</p> <p>CARRIED (10)</p>	Agenda
	<p><u>Minutes:</u> Ms. Banks moved approval of the minutes of the Committee of the Whole and Regular Board Meetings of November 22, 2011.</p> <p>CARRIED (10)</p>	Minutes
	<p><u>Celebrating Excellence – Jim Murray:</u> Mr. George Rathwell, Director of Education, introduced Mr. Jim Murray, Caretaking Supervisor; Occupation Health &amp; Safety, who was recently involved in assisting in saving an individual's life within the community. Mr. Murray spoke of the importance of automated external defibrillators (AED's) throughout our school division and community.</p>	Celebrating Excellence- Jim Murray
	<p><u>Correspondence:</u> Ms. Kelleher moved that the Board receive, in confidence, the correspondence from the closed session of Committee of the Whole.</p> <p>CARRIED (10)</p>	Correspondence
	<p><u>Renewal of Foundation Directors:</u> Ms. Banks moved that the Board approve a two year renewal to Wanda McLeod and Garry Benning as directors on the Saskatoon Public School Foundation Corp. The renewal term will be from January 1, 2012 to January 1, 2014.</p> <p>CARRIED (10)</p>	Renewal of Foundation Directors
	<p><u>Director's Resignation:</u> Mr. Morrison moved that the Board regretfully accept the resignation of the Director, Mr. George Rathwell, effective July 31, 2012 per his letter and the Board thank him for his outstanding leadership of Saskatoon Public Schools and wish him well in his retirement.</p> <p>CARRIED (10)</p>	Director's Resignation
	<p><u>Audited Financial Statements September 1, 2010 to August 31, 2011:</u> Mr. Danielson moved that the Board approve the Audit Findings Report to the Trustees for the year ended August 31, 2011, and that this Report be included as part of the evidence of the quality indicators for the Director's evaluation.</p> <p>CARRIED (10)</p>	Audited Financial Statements September 1, 2010 to August 31, 2011

correspondence as listed.

Correspondence: Ms. Ringstrom moved that the Board receive the

Correspondence

- a) Correspondence to Mrs. Joan Elder, Saskatoon Public Schools from Mr. Bill Bender regarding *Beyond a Little Stone School*.
- b) Correspondence from Cheryl Senecal, Acting Deputy Minister, Ministry of Education regarding Continuous Improvement Framework (CIF) planning and reporting,
- c) Correspondence from Janice Mann, City Clerk, City of Saskatoon, regarding Ward Boundaries – 2012 Municipal/School Board Elections

CARRIED (10)

Reports Of Committees And Trustees:

Reports Of  
Committees  
And Trustees

- Trustee Linklater reported on his attendance at Pleasant Hill and King George School's Care and Share holiday luncheon. He will visit Princess Alexandra on December 14<sup>th</sup> to take part in holiday celebrations.
- Trustee Banks reported on her attendance at Marion M. Graham Collegiate to meet with YELL students. She reported on attending Care and Share holiday luncheons at Confederation Park and Lester B. Pearson schools. She attended Tommy Douglas dance academy performances with James L. Alexander and Fairhaven students and a bravery and kindness award ceremony at Lester B. Pearson school.
- Trustee MacPherson reported on her attendance, along with Trustee Utley at Marion M. Graham's performance of Guys and Dolls on December 1<sup>st</sup>.
- Trustee Waugh reported on his attendance at Saskatchewan School Boards Association Fall General Assembly with his fellow trustees. He attended the Care and Share holiday luncheons at King George School and City Park Collegiate and the school community council meeting at Wildwood School.
- Trustee Utley reported on his attendance at several collegiate performances: Oklahoma – Evan Hardy Collegiate; Footloose – Walter Murray Collegiate and Guys and Dolls – Marion M. Graham Collegiate. He attended staff meetings at Greystone Heights and College Park Schools, Care and Share holiday luncheons at Vincent Massey and Pleasant Hill schools, Saskatoon Public Schools Foundation meetings and Greystone Heights School musical performance. He also reported on his upcoming attendance at holiday concerts at Brevoort Park, College Park and Roland Michener schools.
- Trustee Bellamy reported on his attendance at Walter Murray Collegiate's band rehearsal. He attended the student discussion at Aden Bowman Collegiate on green houses and reported on his visits to several Ward 7 schools in November and December.
- Board Chair Morrison reported on his attendance at holiday receptions hosted by PotashCorp and Sasktel.

Saskatoon Public Schools' Restated 2011-2012 Budget: Ms. Kelleher moved that the Board approve Saskatoon Public Schools' restated 2011-2012 Budget as per the directive from the Ministry of Education, and that the provincial grant revenues be reduced by \$500,000 to cover the increased costs in the Local Implementation and Negotiation Committee agreement and \$900,000 due to the miscommunications with the Ministry of Education regarding the funding of pre-kindergarten.

Saskatoon  
Public Schools'  
Restated  
2011-2012  
Budget

CARRIED (10)

# UNAPPROVED

Saskatoon Public Schools Foundation 2010-2011 Annual Report: Mr. Waugh moved that the Board receive the 2010-2011 Annual Report of the Saskatoon Public Schools Foundation Corp.

Saskatoon  
Public Schools  
Foundation  
2010-2011  
Annual Report

CARRIED (10)

Saskatoon Public Schools Foundation Corp. Audited Financial Statements: Mr. Waugh moved that the Board approve the Audited Financial Statements for the year ended August 31, 2011 for the Saskatoon Public Schools Foundation Corp.

Saskatoon  
Public Schools  
Foundation  
Corp. Audited  
Financial  
Statements

CARRIED (10)

Supply Of HP Printers Request For Proposal T1112-0016: Mr. Linklater moved that the Board award the purchase of HP Printers as per Tender T1112-0016 to Printers Plus to a maximum of \$172,806, including taxes.

Supply of HP  
Printers Request  
For Proposal  
T1112-0016

CARRIED (10)

Audited Financial Statements September 1, 2010 to August 31, 2011: Mr. Danielson moved that the Board approve the financial statements for the year ended August 31, 2011, subject to final format approval by the Ministry of Education.

Audited  
Financial  
Statements  
September 1,  
2010 to  
August 31, 2011

CARRIED (10)

Reports From Administrative Staff: Reports were received, for information, on the following issues:

Reports From  
Administrative  
Staff

- Canadian Achievement Test Results: 2011-2012: Ms. Avon Whittles, Deputy Director of Education and Dr. Scott Tunison, Coordinator: Research and Measurement highlighted the results of the 2011-2012 Canadian Achievement Test.

Canadian  
Achievement  
Test Results  
2011-2012

- Collegiate Renewal Update: Mr. John Dewar, Superintendent of Education, celebrated with the Board the 2011 Premier's Award for Innovation and Excellence in Education which was awarded to the Board at the recent Saskatoon School Boards Association Annual Assembly, recognizing *Collegiate Renewal*.

Collegiate  
Renewal  
Update

- Trustee Professional Development and Community Events Account Reports

#### Questions By Trustees:

- Trustee Bellamy asked for information on providing AED training to our students.
- Trustee Bellamy asked administration to investigate the costs of improving the auditorium at Walter Murray Collegiate.
- Trustee Utley asked Administration to review the service recognition awards. What are other large organizations in the City doing to recognize employee service and should the Board have more input in the awards.

Questions By  
Trustees

# UNAPPROVED

Ms. Kelleher moved that the Board adjourn to the call of the Chair or the Committee of the Whole Board Meeting of Tuesday, January 17, 2012 at 3:00 p.m.

CARRIED (10)

The meeting adjourned at 8:40 p.m.

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Secretary of the School Division

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Board Chair



**MEETING DATE:** JANUARY 17, 2012  
**TOPIC:** CELEBRATING EXCELLENCE  
AWARD OF EXCELLENCE

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input checked="" type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input type="checkbox"/> New Business	<input type="checkbox"/> Decision
	<input type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input checked="" type="checkbox"/> Other: External Reports / Presentations	

## BACKGROUND

**Strengthening Our Learning Community – Strategic Direction 2002 – 2007: Our Students’ Learning** goal states: *“Our students will engage in relevant and challenging learning opportunities to enhance their academic, personal, and social/cultural growth.”*

## CURRENT STATUS

The Saskatoon Board of Education’s Award of Excellence is the highest award offered by the Board. It is presented annually to the outstanding Grade 12 graduate as measured by criteria that are determined from the School Division’s goals of education. The student who receives this award is also awarded an accompanying \$3,000 scholarship.

The Selection Committee (Brenda Green, Board Chair Ray Morrison, Barry Charington and Avon Whittles) met on November 23, 2011. The Selection Committee chose Marnie Howlett, a Marion M. Graham Collegiate graduate, as the winner of the 2010 - 2011 Award Of Excellence.

The Board hosted an Award Of Excellence luncheon for the award recipient, nominees, and their families on Thursday, January 12, 2012.

Mrs. Avon Whittles, Deputy Director of Education, will provide background information on Marnie.

## PROS AND CONS

## FINANCIAL IMPLICATIONS

PREPARED BY	DATE	ATTACHMENTS
Mr. George Rathwell, Director of Education	January 11, 2012	None

## RECOMMENDATION



**MEETING DATE:** JANUARY 17, 2012  
**TOPIC:** CELEBRATING EXCELLENCE  
2010 – 2011 PROFICIENCY AWARD WINNERS

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input checked="" type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input type="checkbox"/> New Business	<input type="checkbox"/> Decision
	<input type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input checked="" type="checkbox"/> Other: External Reports / Presentations	

## BACKGROUND

**Strengthening Our Learning Community – Strategic Direction 2002 – 2007: Our Students’ Learning** goal states: *“Our students will engage in relevant and challenging learning opportunities to enhance their academic, personal, and social/cultural growth.”*

## CURRENT STATUS

There are many examples of excellent work being done by our students, staff and communities. The Saskatoon Board of Education has much to be proud of and, as such, we celebrate the achievement of our students, staff and communities continually.

One method of celebration is the presentation of *Proficiency Awards* each year by the Board to students with the highest average in Grades 9, 10, 11 and 12. Trustees attended graduation ceremonies in the spring to present the awards.

## PROS AND CONS

## FINANCIAL IMPLICATIONS

Grade 9	-	\$300.00
Grade 10	-	\$400.00
Grade 11	-	\$500.00
Grade 12	-	\$600.00

PREPARED BY	DATE	ATTACHMENTS
Mr. George Rathwell, Director of Education	January 11, 2012	Proficiency Award Winners

## RECOMMENDATION

**2010 – 2011 PROFICIENCY AWARD WINNERS**

<b>Aden Bowman Collegiate</b>		<b>Bedford Road Collegiate</b>	
Grade 9	Chloe Woo	Grade 9	Aliyah Abassi
Grade 10	Alexandra Barlas	Grade 10	Graham Coulter
Grade 11	Brock Beres	Grade 11	Jennifer Tu
Grade 12	Daniel Ruiz-Gomar	Grade 12	Naomi Esau
<b>Centennial Collegiate</b>		<b>City Park Collegiate</b>	
Grade 9	Tayyaba Bhatti	Grade 9	Jared Masuzumi
Grade 10	Danya Iwabuchi	Grade 10	Robyn Bigsky
Grade 11	Ghazi Sami	Grade 11	Johnathan Graham
Grade 12	Shaina Templeton	Grade 12	Courtney Bluehorn
<b>Evan Hardy Collegiate</b>		<b>Marion M. Graham Collegiate</b>	
Grade 9	Abby Holtslander	Grade 9	Teah Zielinski
Grade 10	Mustafe Al-Juboori	Grade 10	Laura Neuburger
Grade 11	Laura Stasiuk	Grade 11	Gaspard Laniece
Grade 12	Sydney Lee	Grade 12	Marnie Howlett
<b>Mount Royal Collegiate</b>		<b>Nutana Collegiate</b>	
Grade 9	Jennifer Lam	Grade 9	Ethan Dwernychuk
Grade 10	Hadia Butt	Grade 10	no recipient
Grade 11	Hassan Chatha	Grade 11	Kevin Bueckert
Grade 12	Ayesha Ijaz	Grade 12	Stefanie Fletcher
<b>Tommy Douglas Collegiate</b>		<b>Walter Murray Collegiate</b>	
Grade 9	Kassidy Boyle	Grade 9	Jing Xuan Zhao
Grade 10	Lauren Thang	Grade 10	Devin Arndt
Grade 11	Jordan Derkachenko	Grade 11	Surath Gomis
Grade 12	Karissa Cooper	Grade 12	Scott Adams



**MEETING DATE:           JANUARY 17, 2012**

**TOPIC:                       CORRESPONDENCE**

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input checked="" type="checkbox"/> Correspondence	<input checked="" type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input type="checkbox"/> New Business	<input checked="" type="checkbox"/> Decision
	<input type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

The following correspondence is included in this file for the information of the Board:

- (a) Correspondence from Honourable Donna Harpauer, Minister of Education regarding
  - facilitating dialogue sessions specific to supports and resources for the new math curriculum (December 15, 2011), and
  - funding to associate schools (December 21, 2011).
- (b) Correspondence from Bonnie Krajewski-Riel, Director, Premier’s Correspondence Unit regarding the 2010-2011 Saskatoon Public Schools Report to the Community.
- (c) Correspondence from Kelly Block, MP, Saskatoon-Rosetown-Biggan regarding the 2010-2011 Saskatoon Public Schools Report to the Community.
- (d) Correspondence from Rob Norris, MLA, Saskatoon Greystone regarding the 2010-2011 Saskatoon Public Schools Report to the Community.
- (e) Correspondence from Cheryl Senecal, Deputy Minister, Ministry of Education regarding the PreK-12 Strategic Framework Subcommittee.

PREPARED BY	DATE	ATTACHMENTS
Mr. George Rathwell, Director of Education	January 11, 2012	Correspondence Documents

## RECOMMENDATION OF THE DIRECTOR OF EDUCATION

**Proposed Motion:**

That the Board receive the correspondence as listed.



December 15, 2011

To: Board of Education Chairpersons  
Directors of Education

The Government of Saskatchewan is focused on improving student achievement, and numeracy skills play a large role in accomplishing this important goal. As you may already know, due to a recent petition organized by the Western Initiative for Strengthening Education in Math, there have been concerns raised by parents and the media about required supports and resources for “effective instruction” of the new math curriculum. The Government of Saskatchewan has committed to reaching out to the front line educators to obtain their perspective, through a facilitated dialogue session, on this integral piece of our education system.

To inform this dialogue, we will be asking you to nominate classroom teachers or other professional staff to bring forward their views. In late January to early February, representatives of the Government of Saskatchewan will be travelling to host six different dialogue sessions specific to supports and resources for the new math curriculum.

The team will be composed of current Members of the Legislative Assembly (MLAs), Gene Makowsky and Russ Marchuk, who have experience in this sector both as former classroom teachers. The local MLA in your area will also be invited to attend, as I am aware they have been receiving meeting requests from the education sector to discuss this issue.

Further details, including dates and nomination information, will be forwarded to you once confirmed.

Sincerely,

A handwritten signature in cursive script that reads "Donna Harpauer".

Donna Harpauer  
Minister of Education



December 21, 2011

To: All Directors of Education  
All Chief Financial Officers  
All Principals of Associate Schools

As part of Government's continued emphasis on improving student achievement in Saskatchewan, I am very pleased to announce that funding provided to associate schools by boards of education will be addressed in the new funding distribution model. Funding for associate schools will be provided to boards of education at 80 percent of the provincial average per-student amount.

This will ensure that associate schools receive a level of funding reflective of their participation in the publicly funded education system. This funding method is consistent with the principles of transparency and accountability with respect to the expenditure of public monies. Transparency will be increased as the amount of funding for associate schools will be clearly stated in all reporting and will be provided to associate schools and boards of education. Associate schools will not be eligible for any additional provincial funding, including capital.

This funding option will not affect the autonomy of boards of education. Boards of education will continue to negotiate associate school agreements as they see necessary.

These changes will help to ensure every student has access to a high quality education that supports Saskatchewan families and contributes to the diversity of our province.

Sincerely,

A handwritten signature in cursive script, reading 'Donna Harpauer'.

Donna Harpauer  
Minister of Education

cc: School Division Board Chairs  
Regional Directors of Education  
Darren McKee, Executive Director, Saskatchewan School Boards Association  
Don Hoium, Executive Director, League of Educational Administrators, Directors and Superintendents  
Phil Benson, Executive Director, Saskatchewan Association of School Business Officials  
Gwen Dueck, General Secretary, Saskatchewan Teachers Federation



Office of  
the Premier

Legislative Building  
2405 Legislative Drive  
Regina, Canada  
S4S 0B3

December 9, 2011

Saskatoon Board of Education  
Saskatoon Public Schools  
310 21st Street E  
SASKATOON SK S7K 1M7

Dear Saskatoon Board of Education:

On behalf of Premier Brad Wall, this is to acknowledge receipt of the *Saskatoon Board of Education 2010-2011 Report to the Community*.

The information you provided will be forwarded to Premier Wall.

Thank you for providing this information.

Sincerely,

Bonnie Krajewski-Riel  
Director  
Premier's Correspondence Unit



# Kelly Block, Member of Parliament

Saskatoon - Rosetown - Biggar



SASKATOON  
December 19, 2011

Ray Morrison  
Board Chair  
Saskatoon Board of Education  
310 21<sup>st</sup> Street East  
Saskatoon, SK S7K 1M7

Dear Mr. Morrison,

Thank you for your Report to the Community 2011 – 2011, Saskatoon Public Schools Inspiring Learning.

I appreciate receiving this information and know the important work you do in providing quality education to the children of many of my constituents.

Again, thank you very much for taking the time to write and keep me informed about the plans and successes of the Saskatoon Board of Education.

Sincerely,

Kelly Block, MP  
Saskatoon-Rosetown-Biggar

**Saskatoon**  
904E 22nd Street West  
Saskatoon, SK S7M 0S1  
Telephone: 306 975 - 6555  
Fax: 306 975 - 5786  
Toll Free: 1 888 590 - 6555  
Email: saskatoon@kellyblock.ca

**Rosetown**  
216 Main Street.  
P.O. Box 1808  
Rosetown, SK S0L 2V0  
Telephone: 306 882 - 6447  
Fax: 306 882 - 6443  
Email: rosetown@kellyblock.ca

**Biggar**  
117 - 3rd Avenue West  
P.O. Box 305  
Biggar, SK S0K 0M0  
Telephone: 306 948 - 2446  
Fax: 306 948 - 3770  
Email: biggar@kellyblock.ca

**Ottawa**  
760 Confederation Building  
House of Commons  
Ottawa, ON K1A 0A6  
Telephone: 613 995 - 1551  
Fax: 613 943 - 2010  
Email: ottawa@kellyblock.ca

**Rob Norris, MLA**  
*Saskatoon Greystone Constituency*

RECEIVED  
Jan 9/12

**LEGISLATIVE OFFICE**  
*RM. 208 Legislative Building  
Regina, SK S4S 0B3  
Telephone: (306) 787-0341  
Facsimile: (306) 787-6946*



**CONSTITUENCY OFFICE**  
*#5-2720 8<sup>th</sup> St. E  
Saskatoon, SK S7H 0V8  
Telephone: (306) 933-7852  
Facsimile: (306) 933-7869  
E-mail: r.norrismla@sasktel.net*

December 16, 2011

Saskatoon Public Schools  
310 – 21<sup>st</sup> Street E  
Saskatoon, SK S7K 1M7

Dear Members of the Saskatoon Board of Education,

Thank you for forwarding the Saskatoon Public Schools 2010-2011 Report to the Community to my constituency office. The Report is a very informative look into the yearly activity of the fine public schools in Saskatoon. The Report is also a testament to the hard work the Saskatoon Board of Education completes in order to ensure access to quality education is available to Saskatoon citizens.

I was pleased to see recognition of the great accomplishments of students in the Saskatoon Greystone constituency including high school students being awarded impressive university scholarships and students from Greystone Heights School performing well at the Saskatchewan Math Challenge and in Mathleague.

Thank you once again for the 2010-2011 Report to the Community.

Sincerely,

A handwritten signature in black ink, appearing to be 'Rob Norris', written over a large, stylized circular flourish.

Rob Norris, MLA  
Saskatoon Greystone



December 19, 2011

To the members of the PreK-12 Strategic Framework Subcommittee:

On behalf of the Ministry of Education I would like to extend our sincere appreciation for your participation in the work relating to the PreK-12 Strategic Framework. Your commitment and expertise in this significant and complex initiative is truly valued.

The PreK-12 Strategic Framework Subcommittee has provided clarity in a number of areas, including:

- developing a draft purpose, definitions and principles for the PreK-12 education sector;
- identifying the learning program as the core focus of the PreK-12 sector, recognizing that the learning program encompasses curriculum, instruction, assessment, classroom environments and learning supports in a seamless manner;
- articulating the necessity of aligning funding, governance, the sector workforce, and capital and technological infrastructure to support the learning program in order to achieve sector outcomes;
- affirming the four priorities of the Continuous Improvement Framework (CIF);
- identifying the need for common outcomes to focus the work of the education system;
- initiating draft documents that begin to articulate core understandings related to Inclusive Education, Community Education and First Nation and Métis Education;
- identifying leadership, partnerships and data-guided decision making as effective practices that need to be in place at all levels of the education system; and,
- raising questions about how the Goals of Education (1984) continue to influence the PreK-12 education sector.

The next phase of the work of the PreK-12 Strategic Framework Subcommittee would have involved further development of the framework and consultation within the PreK-12 education sector to confirm key aspects of the framework. Through our strategic planning in the ministry, we have identified a need to focus the efforts of the ministry as a whole, and our related sector partners, toward improving student achievement. Therefore, there is a need to encompass not only the PreK-12 education sector, but also our partners in early learning and child care, as well as libraries and literacy to establish a common planning and accountability process focused on improved student achievement outcomes.

As we move forward, we will be enhancing the CIF to become the Continuous Improvement and Accountability Framework (CIAF). Consistent with the work of your subcommittee, the ministry will use the four priorities of the CIF to guide and focus ministry and sectoral efforts toward student achievement. The PreK-12 Strategic Framework Subcommittee was established to develop a common and consistent language and framework for the PreK-12 education sector. We now have an exciting opportunity as a ministry to be more clear, concise and focused in our efforts, and to speak a common language around accountability and student achievement in every branch and to all of our sectoral partners.

While a decision has been made to conclude the work of the PreK-12 Strategic Framework Subcommittee, we believe the work to date is something that both the education sector and the ministry can be proud of. The research and conceptual work of the sub-committee over the past two years has been integral in creating a solid foundation as we move forward.

Again - thank you. It is through the support of individuals like you that we are able to continue to strengthen education in Saskatchewan. Many will benefit from the expertise you contributed - especially the children and youth of this province.

Sincerely,



Cheryl Senecal  
Deputy Minister

cc: Edith Nagy, Chair, PreK-12 Strategic Framework Subcommittee



**MEETING DATE:** JANUARY 17, 2012

**TOPIC:** APPOINTMENT OF THE DIRECTOR OF EDUCATION

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input checked="" type="checkbox"/> New Business	<input checked="" type="checkbox"/> Decision
	<input type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

The selection process for the position of Director of Education involved all trustees, with the assistance of Mr. Jaime Valentine, Superintendent of Human Resources.

Interviews were conducted with three candidates on Tuesday, January 10, 2012. The Selection Committee consisted of all trustees who made the final decision of the candidate chosen.

## CURRENT STATUS

## PROS AND CONS

## FINANCIAL IMPLICATIONS

### PREPARED BY

Mr. Jaime Valentine  
Superintendent of Human Resources

### DATE

January 11, 2012

### ATTACHMENTS

## RECOMMENDATION OF THE DIRECTOR OF EDUCATION

### Proposed Motion For The Public Board Meeting:

That the Board approve the recommendation of the selection committee to appoint Mrs. Avon Whittles to the position of Director of Education with the Saskatoon Public School Division effective August 1, 2012 subject to the signing of a contract with the candidate.



**MEETING DATE:** JANUARY 17, 2012

**TOPIC:** AUDITED FINANCIAL STATEMENTS SEPTEMBER 1, 2010  
TO AUGUST 31, 2011

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input checked="" type="checkbox"/> New Business	<input checked="" type="checkbox"/> Decision
	<input type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

At the public Board meeting on December 13, 2011, the Board passed the following motion:

“That the Board approve the audited financial statements for the year ended August 31, 2011, subject to final format approval by the Ministry of Education.”

The Ministry of Education, after reviewing Saskatoon Public Schools financial statements had changes regarding the timing and recognition of property tax estimates. As a result, changes to the audited financial statements are required.

## CURRENT STATUS

## PROS AND CONS

## FINANCIAL IMPLICATIONS

PREPARED BY	DATE	ATTACHMENTS
Mr. Garry Benning, Chief Financial Officer Ms. Camille Dobni, Manager of Financial Services	January 12, 2012	None

## RECOMMENDATION

### Proposed Motion:

That the Board approve the audited financial statements for the year ended August 31, 2011.



**MEETING DATE:**           **JANUARY 17, 2012**

**TOPIC:**                       **ADDITIONAL TEACHERS DUE TO ENROLMENT GROWTH**

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input checked="" type="checkbox"/> New Business	<input checked="" type="checkbox"/> Decision
	<input type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

The Saskatoon Public School Division has experienced very positive student enrolment growth over the past three years. As the population of Saskatoon increases, the Public School Division has grown, as well. Enrolment growth has called for additional professional staff beyond Administration's projections. Enrolment growth was projected to be 175 students higher. However, Saskatoon Public Schools grew by 480 students with a significant portion of this number requiring English as an additional language support.

## CURRENT STATUS

This unforeseen growth combined with the great diversity of our student population called for administration to hire 14 additional professional staff.

## PROS AND CONS

## FINANCIAL IMPLICATIONS

PREPARED BY	DATE	ATTACHMENTS
Mr. George Rathwell, Director of Education	January 11, 2012	None

## RECOMMENDATION

### Proposed Motion:

That the Board approve the addition of 14 teachers due to the enrolment growth.



**MEETING DATE:**           **JANUARY 17, 2012**  
**TOPIC:**                   **NEWCOMER STUDENT CENTRE**

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input checked="" type="checkbox"/> New Business	<input checked="" type="checkbox"/> Decision
	<input type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

The Newcomer Student Centre was constructed this past summer due to the quick growth of the city of Saskatoon and Saskatoon Public Schools. The Board and Administration agreed that this centre would ease the transition of new Canadians and new citizens to Saskatoon into the Saskatoon Public School Division. As a result, a Board motion was passed directing Administration to construct the Newcomer Student Centre through the renovation of an existing space in the Central Office facility. The motion established a budget of \$125,000 for the renovation.

## CURRENT STATUS

The Newcomer Student Centre has assisted in language testing and the transitions to schools of 504 students and their families to date.

Due to the necessity for the centre on a relatively quick timeline some aspects of the renovation project were over budget. Therefore, this construction project required an additional \$14,000 to the pre-established target of \$125,000.

## PROS AND CONS

## FINANCIAL IMPLICATIONS

PREPARED BY	DATE	ATTACHMENTS
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Mr. George Rathwell, Director of Education	January 11, 2012	
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## RECOMMENDATION

**Proposed Motion:**

That the Board approve an additional expenditure of \$14,000 to complete this important Newcomer Student Centre project.



**MEETING DATE:           JANUARY 17, 2012**

**TOPIC:                       LITERACY FOR LIFE UPDATE**

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input checked="" type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input type="checkbox"/> New Business	<input type="checkbox"/> Decision
	<input checked="" type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

In its eighth year, the *Literacy for Life* priority focuses upon improving student outcomes in reading and writing. The priority’s refreshed goal is “*We are committed to the goal of all students, K-8, reading and writing, at or above grade level, in multiple subject areas so that they can act upon their potentials in school and in life – ultimately creating a healthier, democratic society for the 21<sup>st</sup> century.*”

*Literacy for Life* is comprised of the following five components:

- Literacy Enhanced, Full Day Kindergarten (in 17 schools)
- Literacy in the Early Years (Kindergarten to Grade 2)
- Literacy Instruction with a school determined continuous improvement plan focus on reading or writing (PreK-8)
- *Just Read* (Pre-Kindergarten to Grade 12)
- *Read To Succeed* (Grades 3-8)

These components move us toward our overall goal while meeting the requirements of the Ministry of Education’s Continuous Improvement Framework. We monitor data about our students’ learning, focus on promising practices in assessment and instruction, renew provincial curricula in all subject areas, integrate First Nations, Inuit and Métis content, perspectives and ways of knowing, use technology to enhance instruction, and respond to the needs of our English as an additional language students.

During 2011-2012, we are utilizing seven key dimensions to support progress toward our overall goal. Within these dimensions, each school-based administrative team will engage in the work through the lenses of its unique student learning data, its communities, and its staff.

- Dimension 1: Collaborative Inquiry Teams
- Dimension 2: Leading the Learning
- Dimension 3: Tier One: First and Best High Yield Instructional Strategies
- Dimension 4: Tiers Two and Three: Support Interventions
- Dimension 5: Assessment and Monitoring
- Dimension 6: Just Read
- Dimension 7: Alignment Plan

## CURRENT STATUS

There is a clear consensus among educational researchers regarding professional learning models that change instructional practice and have the most impact on student learning. Researchers agree that connecting teachers in collaborative learning groups such as Data Teams and Collaborative Inquiry Teams provides an effective framework for continuous learning. *Tightening the focus on key literacy skills ~ from the superintendent and central administration levels, to each building, to each classroom, to the progress for each individual student, as monitored both by individual teachers and by Data Teams ~ helps schools to achieve unparalleled gains.*

(Dr. Angela Peery, 2010)

Principal Grier Swerhone and the data team from Brunskill School, will share some of the work their team has undertaken this year. They could also share evidence of how this work is influencing both staff and students and resulting in higher student learning outcomes.

PREPARED BY	DATE	ATTACHMENTS
Mrs. Avon Whittles, Deputy Director of Education Miss Kim Newlove, Superintendent of Education Mrs. Lori Kindrachuk, Facilitator: Literacy for Life	January 11, 2012	None



**MEETING DATE:** JANUARY 17, 2012

**TOPIC:** SCHOOL COMMUNITY COUNCILS UPDATE

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input checked="" type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input type="checkbox"/> New Business	<input type="checkbox"/> Decision
	<input checked="" type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

The **Board Annual Work Plan 2011 – 2012** indicates that Administration will provide a semi-annual report on School Community Councils.

A school community council is one mechanism where shared responsibility will enhance the learning success and well-being of all children and youth. In accordance with **Board Policy 17: School Community Councils**, the Board believes in ensuring that parents, families and community members have opportunities for involvement in children’s learning and in school planning.

The 2010 - 2011 school year was the fourth year of operation for all school community councils in Saskatoon Public Schools. During this year, school community councils became more familiar with school division strategic planning.

By the end of June 2011, school community councils submitted their annual report highlighting their initiatives and accomplishments for the year. The annual reports indicate the exciting work that is supporting the learning and well-being needs of students, and facilitating parent and community engagement. At the fall assembly meeting in 2011, three of our school community councils had the opportunity to share their work. These presentations were very well received and will certainly generate more ideas for all councils to enhance parental and community engagement in the future.

## CURRENT STATUS

School community councils held their annual general meeting this past spring or early this fall to elect their council members for the 2011 - 2012 school year. The attached list provides trustees with the names of the individuals filling the 5 - 9 elected seats, as well as the appointed members on each school community council.

The fall school community council assembly meeting was held Thursday, October 27, 2011, at 7:00 p.m. at Bedford Road Collegiate. The purpose of the assembly meetings is outlined in **Board Policy 17, Section 9**. The assembly meeting had excellent representation from trustees, senior administration and councils across our school division. The assembly meetings are a rich opportunity to support council operations, provide Board updates, and provide opportunities for networking among the Board, senior administration and other members.

PREPARED BY	DATE	ATTACHMENTS
Mr. Shane Skjerven Superintendent of Education	January 11, 2012	School Community Councils Membership

## School Community Council Membership 2011-2012

### Alvin Buckwold

**Elected:**

April Berg, Parent  
Tracy Besse, Parent  
Cathy Bonneau, Parent  
Kelly Graham, Parent  
Sandra Klassen, Parent  
Allison MacEwan, Parent  
Diana Medre, Parent  
Todd Olson, Parent  
Heather Reichert, Parent

**Appointed:**

Darrinn Sinnett, Principal  
Mike Stockham, Vice Principal

### Brunskill

**Elected:**

Michelle Androsoff, Parent (Chair)  
Debbie Shenouda, Parent  
Sandra Blevens, Parent  
Crystal Boschman, Parent  
Anne Hardy, Parent  
Leslie Martin, Parent  
Lindsey Settee, Parent  
Scott Walsworth, Parent

**Elected:**

Grier Swerhone, Principal  
Hugh Hamilton, Vice Principal  
Kristin Knibbs, SHINE Coordinator

### Brevoort Park

**Elected:**

Vanessa Guest, Parent (Chair)  
Celest Bodnaryk, Parent  
Joan Martin, Parent  
Michele Thomas, Parent  
Morag Embleton Kimpton, Parent  
Tasha Nielson, Parent  
Debbie Parker, Parent  
Debbie Ikert-Harrison, Parent  
Charmaine Erman, Parent

**Appointed:**

Deanne Young, Community Liaison  
Susan Beswick, Teacher  
Eileen Deneiko, Principal  
Merril Bulin, Vice Principal

### Buena Vista

**Elected:**

Kris Stephenson, Parent  
Doris Grant, Parent  
Laura Fran, Parent  
Cora Weenk, Parent  
Cathy Weenk, Parent  
Deb Kraus, Parent  
Tanya Boechler, Parent  
Jason Blair, Parent

**Appointed:**

Lyn Carduner, Principal  
Bonnie Semenoff, Vice Principal (acting Fall)  
Jaime Schroeder, Vice Principal (acting Spring)

### Brownell

**Elected**

Lori Kleiboer, Parent (Chair)  
Vanessa Tom, Parent  
Brenda Van Dyck, Parent  
Tami Rains, Parent  
Melanie Bender, Parent  
Kim Benoit, Parent

**Appointed:**

Nilima Douglas, Principal  
Chandra Gerich, Acting Vice Principal

### Caroline Robins

**Elected:**

Carl Royal, Parent  
Mark Ross, Parent (Chair)  
Tracy Caithcart, Parent  
Jaime McLeod, Parent  
Delores Caithcart, Community Member  
Holly Friesen, Parent  
Shawna Ross, Parent  
Christina Turnbull, Parent

**Appointed:**

Bob Braybrook, Principal  
Corey Apesland, Vice Principal  
Donna Blunt, Community Coordinator  
Veronica Shawarski, Nutrition Coordinator

**Caswell**

**Elected:**

Sarah Brown, Parent  
David Kim-Cragg, Parent  
Kris Atchison Avivi, Parent  
Terri Sorenson, Parent  
Kris Seto Davis, Parent  
Crystal Russell, Parent  
Candy Hamre Wyka, Parent  
Amber Volk, Parent  
Sheena McKeague/Larry Kwok, Parents

**Appointed:**

Sarah Brown, Parent (Chair)  
David Kim-Cragg, Parent  
Kris Atchison Avivi, Parent  
Doug Boyd, Principal  
Susan Pattison, Vice Principal  
Laureen Sawatsky, Community Coordinator

**Dr. John G. Egnatoff**

**Elected:**

Lana Abrey, Parent (Chair)  
Shawna Ness, Parent  
Carlene Holowady, Parent  
Darla Ewaskow, Parent  
Shelley Lofstrom, Parent  
Angela Moir, Parent  
Cari Prima, Parent  
Kristen Olfert, Parent  
Dawn Loessin, Parent

**Appointed:**

David Wipfs, Principal  
Miranda Low, Teacher Rep

**College Park**

**Elected:**

Gregg Willie, Parent  
Celena Komarnicki, Parent  
Aviva Zack, Parent  
Laura Jorgenson, Parent  
Tannis Murdock, Parent  
Paula Anderson, Parent  
Flordeliza Dayrit, Parent  
Faye Georget, Parent

**Appointed:**

Honya Olson, Principal  
David Crowell, Vice Principal

**Dundonald**

**Elected:**

Candice Grant, Parent (Chair)  
Liz Letwiniuk, Parent  
Kate Kading, Parent  
Jamie Zoerb, Parent  
Trina Skaalid, Parent  
Corrine Stribbel, Parent  
Corrine Winslow, Parent  
Leah Deans, Parent

**Appointed:**

Mitch Kachur, Principal  
Deb Stevens, Vice Principal

**Confederation Park**

**Elected:**

Robin Mueller, Parent  
Sue McLaughlin, Parent  
Nicole Tran, Parent  
**Appointed:**  
Ellen McEwen, Principal  
Don Burgess, Vice Principal  
Melinda Brown, Community Coordinator  
Caralee Chrun, Daycare Rep.

**Fairhaven**

**Elected:**

Tammy Tosczak, Parent (Chair)  
Stacy Flahr, Community Member  
Connie Shelly, Parent  
Barb Dyck, Community Member  
Joelyne Swidinski, Parent  
Shamshad Hussain, Parent  
Marcia Hummeny, Parent  
Carey Neudorf, Parent  
Tammy Chief, Parent

**Appointed:**

Yves Bousquet, Principal  
Elizabeth Phipps, Vice Principal  
Fairhaven teacher in attendance

### Forest Grove

**Elected:**

Stephan Simon, Parent  
Wendy Kasford, Parent  
Selene McQueen, Parent  
Roberta Alton, Parent  
Sandra Taylor, Parent  
Reshma Rizvi, Parent  
Donald Speidel, Parent

**Appointed:**

Todd Berg, Principal  
Dawn Harkness, Vice Principal

### Holliston

**Elected:**

Paula Kelly, Parent  
Amanda O'Leary, Parent  
Julie Gilbertson, Parent  
Susan Bahrey, Parent  
Linda Seibel, Parent

**Appointed:**

Lori Florence, Principal  
Christine Rayner, Vice Principal  
Lindsay Coquet, Parent

### Greystone Heights

**Elected:**

Dave Lawrence, Parent (Chair)  
Krista Hondros, Parent  
Ginger Beal, Parent  
Lori Thiessen, Parent  
Lisa Koshinsky, Parent

**Appointed:**

Janice Walker-Szaroz, Principal  
Michelle Pante, Vice Principal

### Howard Coad

**Elected:**

Elsa Roberts, Parent (Chair)  
Brenda Anderson, Parent  
Chrissy Frayne, Parent  
Dale Lanctot, Parent  
Pauline Umpherville, Parent  
Micheal Green, Parent  
Gwen Thompson, Parent  
Dave Tschetter, Parent

**Appointed:**

Shaun McEachern, Principal  
Gwyn Fournier, Vice Principal

### Henry Kelsey

**Elected:**

Teri-Lyn Lenz, Parent (Chair)  
Deborah Whittingstall, Parent  
Louise Seidel, Parent  
Danielle Chaisson, Parent  
Crhis Twa, Parent  
Daren Bergen, Parent  
Shamoom Rashid, Parent  
Karey-Lyne Schnell, Parent

**Appointed:**

Jean-Luc Gaudet, Principal  
Donna Arsenault, Vice Principal  
Suzanne Blaire, Hudson Bay Park/ Mayfair  
Community Liaison

### Hugh Cairns VC

**Elected:**

Jackie Thakore, Parent (Chair)  
Deb Hockley, Parent  
Trina Heal, Parent  
Kris Sargent, Parent  
Dianna Chen-Bitsky, Parent  
Sherri Porelli, Parent  
Pam Belcher, Community Member

**Appointed:**

Jackie Thakor, Chair  
Trina Heal, Treasurer  
Deb Hockley, Parent

**James L. Alexander**

**Elected:**

Greg Quick, Chair  
Debbie Anderson  
Julaine Theriau  
Janis Danimo  
Lindsey Dillman  
Dianne Ebell  
Jackie Primeau

**Appointed:**

Trace Hampson, Principal  
Kathleen Underwood, Vice Principal

**John Dolan**

**Elected:**

Holly Johnson, Parent (Chair)  
Kim Baughan, Parent  
Donna Galus, Parent  
Cheryl Bennett, Parent  
Ruby Jacobs-King, Parent  
Teresa Winter, Parent

**Appointed:**

Dawn Driedger, Principal  
Tricia Demmand, Teacher Rep  
Shirley Keith, School Nurse

**John Lake**

**Elected:**

Laurie McWillie, Parent (Chair)  
Donna Jouan-Tapp, Parent  
Laura Scott, Parent  
Mary-Anne Parker, Parent  
Jodi Wachs, Parent  
Terri Jackson, Parent  
Cheryl Kamineski, Parent  
Patti Shinkewski, Parent  
Jennifer Wilcox, Parent

**Appointed:**

Angela Banda, Principal  
Pete Chief, Staff Rep  
Barry Kamineski, Community Liaison

**King George**

**Elected:**

Andrea Phipps, Parent  
Craig Astle, Parent  
Alice Genaille, Community Member  
Rod Wright, Community Member  
Colette Schroel, Parent  
Audrey Ben, Parent  
Cait Stickney, Parent  
Sharon Joseph, Parent

**Appointed:**

Bob Shmon, Principal  
Jackie Wigham-Stinson, Vice Principal  
Lori Pulai, Community School Coordinator  
Pat Dubets, Community Member

**Lakeridge**

**Elected:**

Carrie Hill, Parent (Chair)  
Joleen Didyk, Parent  
Jennifer Kluchka, Parent  
Rob Stanger, Parent  
Fakeha Haider, Parent  
Angela Buckmaster, Parent

**Appointed:**

Doug McDonald, Principal (on leave)  
Shauna Perreault, Acting Principal  
Kelly Lacey, Acting Vice Principal

**Lakeview**

**Elected:**

Sue Gauthier, Parent  
Nicole Mills, Parent  
Shel Bater, Parent  
Nita Pankiw, Parent  
Michael Dellaire, Parent  
Candace Papp, Parent  
Jocelyn Tratch, Parent  
Jodi Courtice, Parent  
Jana Kinar, Parent

**Appointed:**

Joan Gray, Principal  
Donna Arsenault, Vice Principal  
Steve Laffin, Teacher  
Paul Bazin, Teacher  
Kyle Williams, LESDP

### Lawson Heights

**Elected:**

Marilyn Westwood, Parent  
Morgan Hall, Parent  
Pankaj Bhowmik, Parent  
Christine Gaskin, Parent  
Dawn Erker, Parent  
Heather Thomson, Parent  
Theresa Mudrik, Parent  
Trish Walthman, Parent

**Appointed:**

Curtis Shepherd, Principal  
Brent Gordon, Vice Principal

### Lester B. Pearson

**Elected:**

Andrew Rodgers, Co-chair  
Angela Rodger, Co-chair  
Vanessa Froese  
Monica Henderson  
Carla Janson  
Rebecca Turanich  
Sherry Turgeon

**Appointed:**

Janet Sondresen, Principal  
Debbie Philipenko, Vice Principal

### Mayfair

**Elected:**

Doug Marshall, Parent  
Robert Rudachuk, Parent  
Gina Harvey, Parent  
Tiffany Kovich, Parent  
Julianne Alm, Parent  
Carolyn Hagerman, Parent  
Samantha Emery, Parent  
Janelle Chase, Parent  
Kathy Newton, Parent

**Appointed:**

Daryl McKen, Principal  
Janna Piro, Vice Principal  
Marnie Carlson, Community Coordinator

### Montgomery

**Elected:**

Paula Woodhouse, Parent (Chair)  
Lana Moison, Parent  
Bonni Streimer, Parent  
Carey Hamm, Parent

**Appointed:**

Shalene Herron, Principal  
Brian Gurney, Vice Principal

### North Park Wilson

**Elected**

Megan Babyak, Parent (Chair)  
Givanna Freyling, Parent  
Corissa Ford-Smith, Parent  
Denise Chauvin, Parent  
Kirsten Routledge, Parent  
Kevin Hastings, Parent  
Lynda Grunert, Parent

**Appointed:**

Ian Wilson, Principal  
Virginia Skaalid, Vice Principal  
Wilda Watts, SHINE Coordinator

### Pleasant Hill

**Elected:**

Kyla Henry, Parent (Chair)  
Bianne Bignell, Parent  
Sherri Clarke, Parent  
Krista Pederson, Community Member  
Cindy Naistus, Community Member  
Rhonda Waskahat, Parent

**Appointed:**

Krista Ford, Principal  
Mickey Jutras, Vice Principal  
Brenda Ledding, Health Nurse  
Rachelle Whitrow, Community EA  
Marilee Brown, Community EA  
Cec Chambul, Community School Coordinator

### Prince Philip

**Elected:**

Lyle Boulton, Parent  
Lauren Orenchuk, Parent  
Rhonda Graham, Parent  
Cora Janzen, Parent  
Lauren Blackburn  
Kom Rashley-Anton, Parent

**Appointed:**

Nancy Burkell, Principal  
Greg Wihak, Vice Principal

### River Heights

**Elected:**

Jonelle Ulrich, Parent  
Stephen, Langhorne, Parent  
Jane Basinski, Parent  
DeAnn Eckdahl, Parent  
Deanna Herman, Parent  
Erica Hoffard, Parent

**Appointed:**

Charlene Scrimshaw, Principal  
Jennifer Haywood, Vice Principal

### Princess Alexandra

**Elected:**

Crystal Naistus, Parent  
Julie Paul, Parent  
Rene Desjarlais, Parent  
Jamie Crain, Parent  
Teresa Linklater, Parent  
Marie Peepeetch, Parent  
Dana Sparvier, Parent  
Juvy Gregorio, Parent  
Allison Tweten, Parent

**Appointed:**

Shane Armstrong, Principal  
Tammy Wuttunee, Vice Principal  
Dean Brooman, Community Coordinator  
Florence Smith, Nutrition Coordinator

### Roland Michener

**Elected:**

Michelle Nelson, Parent  
Michelle Boxall, Parent  
Erin Knauer, Parent  
Deidre Marshall, Parent  
Lori O'Brien, Parent

**Appointed:**

Kevin Epp, Principal  
Deb Hargreaves, Vice Principal

### Silverspring

**Elected:**

Bonita Wong, Parent  
Steve Lipsit, Parent  
Barb Renaud, Parent  
Tara Klassen, Parent  
Marcy Dmytrow, Parent  
Shannon Berko, Parent

**Appointed:**

Arlene Lazecki, Principal  
Krista Segó, Vice Principal  
TBA - Teacher

### Queen Elizabeth

**Elected:**

Kim Frey, Parent  
Loreena Buhl, Parent  
Kiel Drake, Parent  
Karen Jones, Parent  
Natasha Salaash, Parent  
Ayesha Ahmed, Parent  
Matthew Murray, Parent  
Melissa Hutchings, Parent  
Dayle Ellis, Parent

**Appointed:**

Doug Gilmour, Principal  
Jamie Prokopchuk, Vice Principal

### Silverwood Heights

**Elected:**

Lori Bateman, Parent  
Pam Prosofsky, Parent  
Corey Nichol, Parent  
Linda Sauser, Parent  
Susan Moffatt-Thomas, Parent  
Rana Derksen, Parent  
Andrea Parenteau, Parent  
Heather Thiessen, Parent

**Appointed:**

Genevieve Wood, Principal  
Candace Ahmed, Vice Principal

### Sutherland

**Elected:**

Jackie Eaton, Parent  
Michelle Pander, Parent  
Shelly Arthur, Parent  
Bill Hedin, Parent  
Laura Teed, Parent  
Jo-Anne Neher, Community Member  
Tammi Welch, Parent

**Appointed:**

Sheila Pocha, Principal  
Joel Nostbakken, Vice Principal

### Westmount

**Elected:**

Maria Vaiaso, Parent (Chair)  
Juanita Allberg, Parent  
Delia Allberg, Parent  
Chandace Fuller-Quiring, Parent  
Mary Shorting, Parent  
Zoey MacIntyre, Parent

**Appointed:**

Nicola Bishop-Yong, Principal  
Graeme Carey, Vice Principal  
Anne MacLellan, Community Coordinator

### Victoria

**Elected:**

Cathy Coutu, Chair  
Laure Westman  
Barb Wotherspoon  
Kyla Earle  
Kathy Upton  
Tammy Szerjvolt  
Sheene Shshagen  
Meg Preston  
Marjorie Delbaere  
Medbh English  
Sandra Gorsalitz

### Wildwood

**Elected:**

Pat Wallin, Parent (Chair)  
Satwani, Saini, Parent  
Nicole Baba, Parent  
Megan Gustafson, Parent  
Leann McTavish, Parent  
Joanne Hamlin, Parent  
Erin Mitchell, Parent  
Sheryl Gray, Parent

**Appointed:**

Trudy Capes, Principal  
Crystal Torgunrud, Vice Principal

### Vincent Massey

**Elected:**

Karlynne Hooton, Parent (Chair)  
Jessica Braun, Parent  
Wes Braun, Parent  
Rae Hiibner, Parent  
Donna Weldon, Parent  
Jolene Agent, Parent  
Debbie Frost  
Todd Agent

**Appointed:**

Lisa Fleming, Principal  
Debra Heinrichs, Vice Principal  
Carol Kivell, Community Coordinator

### WP Bate

**Elected:**

Maureen Shadden, Parent (Chair)  
Tanya Bargen, Parent  
Navila Sye, Parent  
Aszi Mohamed, Parent  
Trisha Knorr, Parent  
Dhan Tamany, Parent  
Sheikh Mohamed, Parent  
Djohngnber Vergaka, Parent

**Appointed:**

Jan Butler, Principal  
Glines, Jody, Vice Principal  
Shelly Fredrau, Community Coordinator  
Andrienne Antymniuk, Public Health Nurse

**Aden Bowman Collegiate**

**Elected:**

Lisa Coley, Parent  
Bruce Coley, Parent  
Sasha Libby, Parent (Co-Chair)  
Katherine Whiting, Parent (Co-Chair)  
Andrew Whiting, Parent  
Charlene Farquhar, Parent  
Cora Weenk, Parent  
Shelley Phillipow, Parent

**Appointed:**

Brent Hills, Principal  
Paul Janzen, Vice Principal  
Teresa Styles, Teacher

**Bedford Road Collegiate**

**Elected:**

Vivian Summers, Parent  
Debbie Strain, Parent  
Cathy Kearnan, Parent  
Denise Wood, Parent  
Amber Volk, Parent  
Glen Wood, Parent

**Appointed:**

Tom Sargeant, Principal  
Cody Hanke, Vice Principal  
Maureen Strawson, Community Coordinator

**Centennial Collegiate**

**Elected:**

Deb Johnson, Parent  
Bonny Stevenson, Parent  
Ben Benson, Parent  
Corinne McKay, Parent  
Desiree Tirk, Parent  
Debbie Banks, Parent  
Rhonda Jardine-Woodcock, Parent  
Sandra Bernauer, Parent  
Jeff Bellows, Parent

**Appointed:**

Tom Sargeant, Principal  
Scott Farmer, Vice Principal  
Candace Elliott-Jensen, Teacher

**City Park Collegiate**

**Elected:**

Jamie Yuzicappi

**Appointed:**

Paul Humbert, Principal  
Gloria Kaiser, Vice Principal  
Jane Funk, Community School Coordinator

**Evan Hardy Collegiate**

**Elected:**

Annette Schaitel-Bertoia, Parent  
Susan Hayton, Parent  
Michelle Rogalski, Parent  
Levina Carter, Parent  
Krista Hondros, Parent

**Appointed:**

Doug Njaa, Principal  
Tammy Girolami, Vice Principal

**Marion Graham Collegiate**

**Elected:**

Lynette Zielinski, Parent  
Sharon Kambietz, Parent  
Ian Rowswell, Parent

**Appointed:**

Shirley Figley, Principal  
Rick Iverson, Vice Principal  
Verone Charington, Counsellor  
Renee Prefontaine, Student  
Jacqui Gelineau, Student

**Mount Royal Collegiate**

**Elected:**

Corrine Lindberg, Chair  
Tracy Wilson  
Deanna Speidel  
Trish Knorr  
Shannon Peters  
Bruce Bradshaw  
May Cummings  
Joanne Fleury

**Nutana Collegiate**

**Elected:**

Erin McGonigle, Teacher (Chair)

Pam Kokesh

**Appointed:**

Cole Kirby, Principal

Shane Bradley, Vice Principal

Karen Hart, Health Nurse

Phyllis Fowler, Community School Coordinator

**Tommy Douglas Collegiate**

**Elected:**

Colleen Dueck, Parent

Dallas Ens, Parent

Glen McDonald, Parent

Nadine Ens, Parent

Mary Ann Chapple, Parent

**Appointed:**

Bob Bevan, Principal

Kevin McNarland, Vice Principal

Geri Stolar, Guidance Counselor

Ross Tait, School Community Facilitator

**Walter Murray Collegiate**

**Elected:**

Tannis Schmidt, Parent (Chair)

Gregg Willey, Parent

Vivian Haskins, Parent

Flordeliza Dayrit, Parent

Corinne McKay, Parent

Melanie Booker, Parent

Suzan Abo El-Gehar, Parent

Denise Chauvin, Parent

**Appointed:**

Brian Flaherty, Principal

Scott Ferguson, Vice Principal



**MEETING DATE:**           **JANUARY 17, 2011**

**TOPIC:**                   **FINANCIAL RESULTS FOR THE PERIOD SEPTEMBER 1, 2011  
TO NOVEMBER 30, 2011**

FORUM	AGENDA ITEMS	INTENT
<input checked="" type="checkbox"/> Board Meeting	<input type="checkbox"/> Correspondence	<input checked="" type="checkbox"/> Information
<input type="checkbox"/> Committee of the Whole	<input type="checkbox"/> New Business	<input type="checkbox"/> Decision
	<input checked="" type="checkbox"/> Reports From Administrative Staff	<input type="checkbox"/> Discussion
	<input type="checkbox"/> Other:	

## BACKGROUND

The attached financial information shows the school division's year-to-date financial position.

## CURRENT STATUS

Attached are the following documents:

- |   |            |
|---|------------|
| 1) Memorandum regarding Financial Results to October 31, 2011 | Pages 1-4  |
| 2) Statement of Financial Activities to October 31, 2011      | Page 5     |
| 3) Statement of Cash Flow Requirements                        | Page 6     |
| 4) Restricted Accumulated Surplus Detail at October 31, 2011  | Pages 7-8  |
| 5) Capital Expenditures at October 31, 2011                   | Pages 9-10 |

Trustees with specific questions are asked to contact Mr. Garry Benning prior to the Board meeting.

## PROS AND CONS

## FINANCIAL IMPLICATIONS

PREPARED BY	DATE	ATTACHMENTS
Mr. Garry Benning, Chief Financial Officer Ms. Wanda McLeod, Budget and Audit Manager	January 9, 2012	- Financial Results Memo

## RECOMMENDATION



## MEMORANDUM

**DATE:** December 14, 2011

**TO:** Trustees  
Administrative Council

**FROM:** Garry Benning, Chief Financial Officer  
Wanda McLeod, Budget and Audit Manager

**RE:** **FINANCIAL RESULTS TO NOVEMBER 30, 2011**

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At the request of the Ministry of Education, the teachers' salary increase in 2011-12 was not included in the budget. This results in the instructional expenses being over budget. The Ministry of Education has indicated that this funding will come from the Ministry.

For the three months ending November 30, 2011, the majority of revenues and expenditures are on budget. The following is an explanation for several of the revenues and expenditures:

1. Revenues

a) Total Revenue

Total revenue to date is approximately \$54.3 million which is 25.9% of budget. This is 0.2% less than the three months ending November 30, 2010 (prior year) actual results. The total operating revenues to November 30, 2011 of \$53.1 million or 27.0% and is 3.3% more than the prior year.

b) Property Taxes

\$23.1 million or 24.9% of property tax has been recognized (which is 0.4% less than the prior year). The property tax revenue for 2010 is based on the final information from the City of Saskatoon. The actual property tax revenue for 2011 is based on the information as estimated by the City of Saskatoon.

c) Provincial Grants

\$27.4 million or 26.2% (the same as the prior year) of the grants have been reported. For the three months ending November 30, 2011, \$26.2 million or 27.2% (prior year was 24.2%) of the operating provincial grant revenue has been recognized.

The provincial grant revenue for 2011-12 includes approximately \$2.1 million for the salary increases in September 2011. At the direction of the Ministry of Education, the salary increases for the teachers and the corresponding operating grant revenue are not included in the 2011-12 Budget.

d) Tuition and Related Fees

\$328,245 or 29.2% (3.1% more than the prior year) of tuition and related fee revenue is the total estimated billings to November 30, 2011. In 2011-12, there is more revenue reported for the International Student Program.

- e) Complementary Services  
The complementary services revenues of \$175,278 (\$110,355 in the prior year) primarily relates to revenues for alternate funding at November 30, 2011. Alternate funding includes grants for specific projects from third parties and donations for scholarships, playground and other projects.
  - f) External Services  
\$1.2 million or 31.4% (1.6% less than the prior year) of external services revenue has been recorded. External services revenue includes adult education, donation revenues, cafeteria revenues and provincial funding for the associate schools.
  - g) School-Based  
\$1.9 million or 37.4% (6.3% more than the prior year) of school-based revenue has been recorded. School-based revenue includes student fees and grants at the school level. The 2011-12 Budget was reduced by the transfers from Central Office budgets to the school-based accounts and the 2010-11 Budget was not reduced by these amounts. Transfers would include the student fee subsidy that eliminates the need to charge elementary student fees.
  - h) Other  
\$374,115 or 35.3% (10.0% more than the prior year) of other revenue has been recognized. There were payments received totaling \$90,000 for a literacy for life initiative that is funded by Horizon School Division and the Okicyapi Partnership in 2011-12 and not in 2010-11. This initiative was not included in the 2011-12 Budget. The timing of the payments in this category also varies from year to year. Other includes investment and rental income.
2. Expenditures
- a) Total Expenditures  
Total expenditures to date are \$58.9 million which is 28.4% of the budget (2.1% more than in 2010-11). The 2011-12 actuals include the teachers' salary increase for both September 1, 2010 and September 1, 2011. At the direction of the Ministry, this salary increase was not included in the 2011-12 Budget.
  - b) Governance  
Governance expenses for the three months ending November 30, 2011 total \$223,529 or 29.8% of budget (10.2% more than in 2011-12). In 2011-12, there was a fee paid to the Public Urban Board and there were no similar payments in 2010-11. The timing of the expenses in this category varies from year to year. It is expected to be on budget at year end.
  - c) Administration  
Administration expenses for the three months ending November 30, 2011 total \$1.1 million or 25.7% of budget which is the same as the prior year.
  - d) Instruction  
Instruction expenses total \$45.2 million or 29.8% of the budget for the three months ending November 30, 2011 which is 2.5% more than the prior year. At the direction of the Ministry, the 2011-12 Budget did not include estimates for the teachers' salary increases as a result of the most recent collective agreement. As a result, instruction

expenses include approximately \$2.1 million in salary increases that were not included in the budget.

If the \$2.1 million was not included in the 2011-12 actual results, instruction expenses as a percentage of the budget 1.1% more than the prior year. The amortization expense budget in 2011-12 was reduced by \$200,000 compared to 2010-11. This budget money was transferred to the administration category to reflect the amortization of the Central Office building. The expenditures are higher in 2011-12 compared to 2010-11. This is just the timing of the payments. The budget lines for the instructional expenses should be on budget at year end.

- e) Plant  
Plant expenses totaling \$6.9 million or 21.9% of the budget has been incurred (compared to \$6.3 million or 20.9% in the prior year). At November 30, 2011, there has been more spent on improvements to schools compared to the prior year.
- f) School-based  
School-based expenses totaled \$1.2 million or 24.5% of the budget for the three months ending November 30, 2011 (19.5% in the prior year). As mentioned in the revenue section, the 2011-12 Budget was reduced by the transfers from Central Office budgets to the school-based accounts and the 2010-11 Budget was not reduced by these amounts. Transfers would include the student fee subsidy that eliminates the need to charge elementary student fees. The 2010-11 and 2011-12 actuals are reduced by expenditures that would relate to these transfers on a pro-rated basis (for estimation purposes).
- g) Transportation  
Transportation expenses of \$1.6 million or 30.0% are estimated at November 30, 2011 (compared to 30.0% in 2010-11).
- h) Tuition and Related Fees  
Tuition and related fees totaling \$231,759 or 89.1% of the budget have been incurred (compared to 86.4% in the prior year). Tuition and related fees includes the payments to the home based educators.
- i) Complementary Services  
\$1.1 million or 26.8% (10.1% less than the prior year) of the budget for complementary services has been spent at the end of November 30, 2011. Complementary services expenses report the Pre-Kindergarten programs and expenditures related to alternate funding. The 2010-11 Budget did not include the alternate funding expenses.
- j) External Services  
In 2011-12, \$1.2 million or 32.7% (compared to 33.0% in the prior year) of the budget for external services has been spent. External services include expenses related to the associate school and cafeterias.
- k) Interest/Allowances  
In 2011-12, \$275,559 or 21.7% of the budget for interest/allowances has been recognized. This is 1.9% less than in the prior year.

3. Cash Flow Requirements

The Cash Flow Requirements statement converts the Statement of Financial Activities into more of a cash basis.

The Cash Flow Requirements statement provides financial information that is not included in the Statement of Financial Activities such as the purchase of tangible capital assets and the repayment of long-term debt. The statement also adjusts for non-cash items included in the Statement of Financial Activities such as amortization expense.

4. Internally Restricted Surplus

The budget allocations for 2011-12 have been completed and more detailed information is included in the attached schedule. The August 31, 2011 balances are from the 2010-11 audited financial statements.

5. Capital Expenditures

The attached schedule provides information regarding the capital expenditures for the three months ending November 30, 2011.

**Consolidated Statement of Financial Activities  
For the Three Month Period Ended November 30, 2011**

	2011-12		2010-11	
	Consolidated Actual	Percentage of Restated Budget	Consolidated Actual	Percentage of Restated Budget
<u>Revenues</u>				
Property taxes	\$ 23,060,090	24.9%	\$ 23,023,019	25.3%
Provincial grants	27,378,661	26.2%	25,965,106	26.2%
Tuition and related fees	328,245	29.2%	276,836	26.1%
Complementary services	175,278	9.6%	110,355	0.0%
External services	1,152,773	31.4%	993,189	33.0%
School-based	1,851,944	37.4%	1,708,641	31.1%
Other	374,115	35.3%	292,472	25.3%
Total Revenues	54,321,106	25.9%	52,369,618	26.1%
<u>Expenses</u>				
Governance	223,529	29.8%	154,005	19.6%
Administration	1,058,148	25.7%	980,468	25.7%
Instruction	45,157,010	29.8%	40,605,219	27.3%
Plant	6,879,568	21.9%	6,349,903	20.9%
School-based	1,213,092	24.5%	1,072,082	19.5%
Transportation	1,565,117	30.0%	1,332,162	30.0%
Tuition and related fees	231,759	89.1%	237,528	86.4%
Complementary services	1,115,674	26.8%	871,969	36.9%
External services	1,152,828	32.7%	949,591	33.0%
Interest/allowances	275,559	21.7%	318,123	23.6%
Total Expenses	58,872,283	28.4%	52,871,049	26.3%
Surplus/(deficit)	(4,551,177)		(501,431)	

**Cash Flow Requirements  
For the Three Month Period Ended November 30, 2011**

	<b>Actual 2011-12</b>	<b>Restated Budget 2011-12</b>	<b>Actual 2010-11</b>	<b>Restated Budget 2010-11</b>
Surplus/(deficit)	(4,551,177)	2,549,619	(501,431)	301,980
CASH REQUIREMENTS:				
Tangible capital assets:				
Purchases	(1,698,291)	(14,306,619)	(3,367,692)	(13,351,321)
Long term debt:				
Repayments	(1,070,783)	(4,654,000)	(986,357)	(4,830,000)
Debt issued	-	6,681,500	-	1,855,000
Non-cash items included in surplus/deficit:				
Amortization expense	2,732,941	11,006,000	2,659,418	10,300,000
Employee Future Benefits expenses		530,000		530,000
Other cash requirements:				
Expected Employee Future Benefits payments		(200,000)		(200,000)
NET EXCESS (REQUESTED) CASH	(4,587,309)	1,606,500	(2,196,062)	(5,394,341)
Reserves:				
Use/timing difference for Capital Reserves	-	(3,681,500)	-	1,579,341
Contributions to Other Reserves	(75,000)	(75,000)	(185,000)	(185,000)
<i>Use of Operating Reserves:</i>				
For Capital Project at Nutana Collegiate	-	-	525,000	2,100,000
For Unfunded Enrolment Increase	187,500	750,000	225,000	900,000
For Funding Ministry Miscommunications		900,000		
For Unfunded LINC Agreement	-	500,000	-	1,000,000
ADJUSTED CASH REQUIREMENT	(4,474,809)	-	(1,631,062)	-

**Internally and Externally Restricted Surplus  
As at November 30, 2011****Internally Restricted***Civic Elections*

Balance, August 31, 2011	109,139	
Add: 2011-12 Budget allocation	75,000	
Deduct: Expenses	-	
Balance, November 30, 2011		184,139

*School Generated Funds*

Balance, August 31, 2011	2,337,345	
Add: Revenues		
Deduct: Expenses		
Balance, November 30, 2011		2,337,345

*General*

Balance, August 31, 2011	113,253	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		113,253

*Facility Rental Reserve*

Balance, August 31, 2011	171,953	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		171,953

*System Application Reserve*

Balance, August 31, 2011	1,050,000	
Add: 2011-12 Budget allocation	75,000	
Deduct: Expenses	-	
Balance, November 30, 2011		1,125,000

*Trustee Education Allowance*

Balance, August 31, 2011	43,000	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		43,000

*Facility Operating Reserve*

Balance, August 31, 2011	332,201	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		332,201

*Specialized School Equipment Reserve*

Balance, August 31, 2011	1,400,000	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		1,400,000

*Curriculum Renewal Reserve*

Balance, August 31, 2011	1,460,000	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		1,460,000

*Technology Renewal Reserve*

Balance, August 31, 2011	1,400,000	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		1,400,000

Memo to Trustees and Administrative Council  
Financial Results to November 30, 2011

<i>Staff Professional Development Reserve</i>		
Balance, August 31, 2011	800,000	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		800,000
 <i>Secondary Security Camera</i>		
Balance, August 31, 2011	40,000	
Add: 2011-12 Budget allocation	10,000	
Deduct: Expenses	-	
Balance, November 30, 2011		50,000
 <i>School Carry Forwards</i>		
Balance, August 31, 2011	1,007,524	
Add: 2011-12 Budget allocation	-	
Net increase	-	
Balance, November 30, 2011		1,007,524
 <i>Contingency Fund Reserve</i>		
Balance, August 31, 2011	966,346	
Add: 2011-12 Budget allocation	-	
Balance, November 30, 2011		966,346
Total Internally Restricted, November 30, 2011		11,390,761
 <b><u>Externally Restricted</u></b>		
<i>Alternative Funds</i>		
Balance, August 31, 2011	277,557	
Add: 2011-12 Budget allocation	-	
Deduct: Expenses	-	
Balance, November 30, 2011		277,557
 <i>Donations</i>		
Balance, August 31, 2011	298,333	
Deduct: Expenses	-	
Balance, November 30, 2011		298,333
 <i>Foundation</i>		
Balance, August 31, 2011	65,110	
Deduct: Expenses	-	
Balance, November 30, 2011		65,110
Total Externally Restricted, November 30, 2011		641,000
<b>Grand Total - November 30, 2011</b>		<b>12,031,761</b>

**Capital Expenditures  
As at November 30, 2011**

Facility	Project Description	Total Available in 2011-12	Expenditures to November 30, 2011	Percent Expended to November 30, 2011
<b>PROJECTS FROM PRIOR YEARS</b>				
Tommy Douglas Collegiate	New Collegiate	189,775	2,397	1.3%
Mount Royal Collegiate	Saskatoon Trades and Skills Centre	371,092	136,896	36.9%
Various	Other Projects	619,443	132,440	0.0%
Mount Royal Collegiate	Multi-use Building	556,424	-	0.0%
Nutana Collegiate	Renovation Project	2,228,852	455,786	20.4%
Various Schools	Roofing Projects	1,263,584	721,548	57.1%
Brightwater	House Demolition & New Building	27,861	2,341	8.4%
Willowgrove Elementary School	Design Drawings and Specifications	818,895	197,810	24.2%
Total Projects from Prior Years		6,075,926	1,649,218	27.1%
<b>NEW PROJECTS IN 2011-12 BUDGET</b>				
Various Schools	Emergency Roofing Projects	202,302	6,830	3.4%
Walter Murray Collegiate	Media Lab & Auditorium	340,000	-	0.0%
Evan Hardy Collegiate	Theatre Upgrades	150,000	-	0.0%
Brightwater	Eco-Science Centre	990,888	1,132	0.1%
Total New Projects in 2011-12 Budget		1,683,190	7,962	0.5%
<b>PROJECTS FUNDED WITH OPERATING FUNDS</b>				
John Dolan School	Roofing Project	268,400	11,993	4.5%
Victoria School	Roofing Project	62,400	2,573	4.1%
Total Projects funded with Operating Funds		330,800	14,566	4.4%
<b>OTHER DEPARTMENTS</b>		661,113	26,545	4.0%
<b>TOTALS</b>		8,751,029	1,698,291	19.4%

<b>Long-term Projects</b>						
	<b>Total Original Budget</b>	<b>Budget Added/Subtracted</b>	<b>Budget Dollars Reallocated</b>	<b>Total Available</b>	<b>Total to Date</b>	<b>Total Budget Remaining</b>
Tommy Douglas Collegiate	24,278,858	445,552	117,857	24,842,267	24,654,889	187,378
Nutana Collegiate	13,500,000	(1,400,000)	-	12,100,000	10,326,934	1,773,066